



NATIONAL RESILIENCE INSTITUTE OF THE REPUBLIC OF INDONESIA

LEMHANNAS RI

NEWSLETTER

NO TRUTH IS AMBIVALENT

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PANEL DISCUSSION ON ASEAN RESTORATION

On Wednesday, April 14, 2010, in Asta Gatra Building, Floor III West, a panel discussion was convened with a theme of "The Enhancement of Indonesia's Role in the Restoration of ASEAN". The panel discussion was attended by Deputy of Economic Cooperation of the Secretariat General of ASEAN, Mr. Sundram Pushpanatan. The Governor of Lemhannas RI (The National Resilience Institute of the Republic of Indonesia), Prof.DR. Muladi, S.H. said on the occasion that the theme adopted in this discussion constitutes a very strategic aspect to be discussed in order to reach common understanding about the future challenges to be dealt by ASEAN community.

The World change is closely related to emergence of various global issues such as food crisis, energy crisis, financial crisis and global warming. One of the logical phenomena of the globalization flow that increasingly becomes faster is the strengthening of regionalization. This has occurred in the ASEAN region as indicated by the concluding agreement and the implementation of the ASEAN Charter towards ASEAN One Vision, ASEAN One Identity and ASEAN One Community.

The fundamental trend of today's world economy shows that the process of rebalancing the global economy towards Asian region is taking place. This process will have the implication towards Middle East, the shift of wealth towards Asian countries which will affect the world financial market profoundly. Therefore, Indonesia should see it as an opportunity to enhance its role, particularly in the effort to restore ASEAN in the context of strengthening the regional resilience and stability.

Entering the 21st century, a dramatic change to political and economic system of the world has occurred. It raises the question of how we should establish a new global order. Taking into account the fact that the world is currently moving from Pax Americana to a new order called Pax Consortis, it means that the global order will be a function of major countries or regions working cooperatively.



Governor of Lemhannas RI, Prof. DR. Muladi, S.H., receives Deputy of Economic Cooperation of Secretariat General of ASEAN, Mr. Sundram Pushpanatan at his office.

ASEAN Economic Community(AEC) to take effect in 2015 is a strategic commitment among ASEAN countries in dealing with the change of the global landscape.

A new term, Chindonesia, was introduced by Nicholas Cashmore referring to the New Asian global power triangle consisting of China, India and Indonesia. These are the three countries which have achieved positive economic growth when all other countries are still in negative growth cycle.

Geographically, Indonesia has the largest territory and important position as well as abundant natural resources. Therefore, based on its natural condition, Indonesia has the largest economic potential in the ASEAN region which is certainly very strategic to enhance its role to support ASEAN restoration in the framework of strengthening the regional resilience of ASEAN.

It is expected that this panel discussion generates leading thoughts that will lead to the ASEAN restoration approach and strategy that can assure a successful implementation of the ASEAN Economic Community (AEC) in 2015 based on the ASEAN Charter, to serve the interest of all member countries of ASEAN.

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Panel Discussion is attended by Deputy of Economic Cooperation of Secretariat General of ASEAN, Mr. Sundram Pushpanatan.

STUDY OVER REGIONAL DEVELOPMENT ACCELERATION OF PAPUA

Round Table Discussion (RTD) held on April 6, 2010 in Asta Gatra Building, Floor III West, studied over the Regional Development Acceleration of Papua to improve Community's Prosperity in fairness in the framework of National Resilience and Integrity of the Unitary State of the Republic of Indonesia.

Philosophically, Law of the Republic of Indonesia No. 21 of 2001 regarding Special Autonomy of Papua is a strategic step to compare prosperity and security of Papua with other areas in Indonesia as the most important component in national alertness and national resilience concepts.

Special autonomy policy applied in Papua is a reflection of "asymmetric" decentralization approach, it means that decentralization policy applied in Papua is not the same and congruent as decentralization in other provinces in Indonesia. Political asymmetric approach is made to accommodate significant differences between Papua and other regions and it has a strong legal basis in Law of 1945 of the Republic of Indonesia.

The government attention toward this Papua development can be seen from, among others, allocation of budget. If in 2009, allocation of Regional Budget for Papua Province was Rp 19,058 trillion, then in 2010 the fund allocation for Papua amounts to Rp 21.89 trillion or increase by Rp 2.8 trillion. It indicates that Papua has an important role in the development of NKRI (the Unitary State of the Republic of Indonesia).

Governor of Lemhannas RI, Prof. DR. Muladi, S.H., in his keynote speech said that the abovementioned stimulus is desire of the government to accelerate the Papua development in the framework of improving social wealth in fairness.

Facing current reality of Papua, reasonable strategy and seriousness will be needed toward acceleration of Papua development. Participative development pattern will be considered suitable to accelerate development due to involving various concerned parties so that all resources can be mobilized optimally.

Being faced with complexity of Papua problems, then the option of centralistic and regional approach will be the alternative of approach for acceleration and equality of development. Centralistic development will, widely through development of infrastructure and facility, encourage housing development including increase of migration thereby attaining high economies of scale as



Round Table discussion is opened by the Governor of Lemhannas RI, Prof. DR. Muladi, S.H., and attended by Governor of Papua, Barnabas Suebu, S.H. in Asta Gatra Building, Floor III West

requirement of large-scale economic growth. Meanwhile, regional approach can, through regional pattern namely regional development, encourage the attainment of policy effectiveness focusing on strengthening of economic and socio-culture potency.

The need for regional development acceleration of Papua has become focus of attention as one of barometers of national development success related to increase of world trust toward democratic development of Indonesia.

The key of Papua development successful is mutual commitment which is strong, real and sustainable and importance of mutual trust as well as systematic relationship establishment between central and regional government to materialize Papua which is independent, advanced and prosperous in the frame of the Unitary State of the Republic of Indonesia.

In the National Medium-Term Development Plan (RPJMN) 2010-2014 (Presidential Decree No.5 of 2010), the expectation to develop Papua dignifiedly had become widely opened based on mission of RPJMN namely "**Indonesia which is prosperous, democratic and non-discriminatory**" by strengthening "triple track strategy" as well as inclusive and non-discriminatory development.

By various plans of development emphasizing national priority covering infrastructure, education, health, resilience and energy independence, food adequacy, bureaucratic reform, and others, which also covers Papua, competitiveness and resilience of Papua area will be better as sub-system of national resilience.

CONSISTENCY OF LAW SUPREMACY ENFORCEMENT TO PROTECT ALL STATE SYMBOLS AND OFFICIALS

On Thursday, April 8, 2010, a Round Table Discussion was convened in Meeting Room of Nusantara I, Trigatra Building of Lemhannas RI regarding

"Consistency on Law Supremacy Enforcement to Protect all State Symbols and Officials to Increase Authority of State Institutions".

The Governor of Lemhannas RI, Prof.Dr. Muladi, S.H., said in the Round Table Discussion that the effort of law supremacy is currently faced with constraint of the public pressure which is showing civil or individual rights followed by political interest while political elite by perspective of quick win mission and utilizing law weakness.

The abovementioned condition has given implication to certainty and fairness of law causing hesitation to law enforcer apparatus in performing their tasks based on long-term insight.

In the framework of securing the implementation of communication among state components, it is necessary to maintain equilibrium between individual, society and state interest, because in case the communication between individual, society, and state interests is not properly established, it will result in people distrust against state symbol and official as expressed through happening art and allegorical procession in the demonstration act by waiving etiquette, democratic culture, social-religious values and state identity which is civilized and dignified.

The state secures freedom to express and issue opinion in the demonstration. It describes democratic state and should obtain legal protection. However, the freedom should remain in the corridor of positive law, even legal norms that are applicable in society such as socio-culture values, state dignity, and religious value or etiquette.

To that end, consistency on law supremacy will be required in handling demonstration acts by the way of encouraging acceleration of democratic life quality progress which is in line with strengthening of civil society and good governance without separating from state morality in the form of justice and obligation to materialize people's prosperity.

Various phenomenon of law supremacy enforcement should be responded by using principles of just, equality before the law, and legal certainty as well as highly honoring human rights, as set forth in Article 27 and Article 28 of

the 1945 Constitution. Consequently, law rules should be enforced impartially and gives equilibrium between individual, social and state interests.

In relation to protection of state symbols and officials, it would be the tasks of law enforcers to give protection to law interest/object or basic values categorized as delict of humiliation namely "dignity/self-esteem of humanity" being one of universally values highly honored. In this case by humiliation is principally any immoral act, if seen from various aspects, among others: moral, religion, social values and Human Rights/Humanity Values, since "attacking/underestimating human dignity" is theoretically considered as "rechtsdelict", "intrinsically wrong", and being prohibited in various states.

The Governor of Lemhannas RI also reminds that freedom to express opinion as the form of respect and protection of human rights is not, in handling the same, only through hard power but also through preemptive, preventive, soft power using law education program in the framework of building society adhering and respecting the law, including performing comprehensive approach by developing effort of mediation and reconciliation as alternative to settle legal cases, so that legal certainty and just in the process of maintaining consistency of law enforcement accountably and transparently can be materialized, to maintain respect of the state symbols and officials to secure the authority of state institutions.



Round Table Discussion of Socio-Culture organized by Directorate of Political Study of Deputy of Strategic Study of Lemhannas RI

Disparity of Sentencing and Human Rights

The governor of Lemhannas RI, Prof. Dr. Muladi, S.H., gave a general lecture to 30 (thirty) participants of Functional Position Training of Legislation drafter of Group I of the Ministry of Law and Human Rights, on April 23, 2010, in Meeting Room of Nusantara I, Trigatra Building, Lemhannas RI. On the occasion, the Governor gave a training in relation to law discrimination of disparity of sentencing namely imposition of unequal treatment of sentencing without legal basis, reasonable reason (unwarranted), and discriminative in nature or based on cause which is unclear and not relating to the relevant case (things aggravating and reducing), to the same criminal act.

In Article 340, Premeditated Murder consisting of three choices, namely capital sentence, imprisonment for life, or imprisonment for 20 years; or as in the case of theft that is subject to imprisonment sentence from 1 – 5 years, or any crime with approximately the same criminal sanction; or for the case of theft existing in Article 362 of Criminal Law, has due to negligence, caused death namely five years.

Problem in disparity of sentencing is in this case not relating to demand for parity of sentencing, but imposition of reasonable sentencing based on objective reasons. Imposition of reasonable sentencing in democracy is the form of promotion as well as protection of Human Rights, as pre-requisite for freedom to live in dignity besides freedom from want and freedom from fear. It is necessary to note that the freedom is existing in vulnerable group suffering from feeling of injustice; justice being human creation principally contains components of equality before the law; non-discrimination; right to a fair trial; fairness; mutual agreement; certainty; and impartiality.

The sentenced group feeling to be the victim of disparity of sentencing is one of



Joint Picture of Governor of Lemhannas RI with participants of Functional Training of Legislation Drafter of Group I of the Ministry of Law and Human Rights in Nusantara Room

marginal group as the result of miscarriage of justice or malpractice or sentencing. Punishment and treatment issues are one of main issues in criminal law, besides formulation of unlawful act and criminal responsibility.

Disparity of sentencing may, in addition to hinder re-socialization process of the convicted person who feels to be the victim of miscarriage of justice or malpractice of sentencing, indirectly result in prisoners unrest that has among others become the cause of prison riot in penitentiary, besides it is in contravention of one of law supremacies, namely judicial independence and method of law application that should highly honor the principles of equality, justice and certainty.

According to the Governor of Lemhannas RI, the source of disparity of sentencing is among others Comprehension on development of philosophy of school of thought in criminal law from "deadstrafrecht", classic school of thought adopting "definite sentence", to "deaderstrafrecht" (modern school of thought) prioritizing individualization of crime of "indeterminate sentence" (minimum-maximum provisions)

based on development of behavior; Development of "alternative sanction" (not alternative goals) to avoid harmful short-term freedom sentencing; development of attention to victim of crime; freedom of the judiciary; development of philosophy on objective of sentencing whether it is absolute, relative or combined in nature; absence of clear sentencing guidelines; development of criminal sanction deviating from Book I of Criminal Code; special arrangement on subsidiarity principle or ultimatum remedium principle in Mala Prohibita or Rechtsdelict (not mala per se/ wetsdelict); arrangement on corporate criminal responsibility; cumulative or cumulative alternative in sentencing beyond Criminal Code; sentencing to pay indemnity in the corruption criminal act; Overcriminalization; wide discretion of judge to select type, severity and the method of sentencing made based on judicial power which is independent and principle of "indeterminate sentence" (judge applies crime individually not only based on severity of crime, but also based on character of perpetrator and other condition, including potential possibility

of the perpetrator to be rehabilitated. The prison officials have in this case the authority to free any convicted person based on evaluation of his/her behavior in penitentiary.

To that end, the thing intended from sentencing is not parity of sentencing, but rational sentencing, based on clear presumptive sentencing guidelines, namely disparity of sentencing based on rational sentencing by considering special character

of perpetrator and other conditions. Granting of sentencing is also formulated in the respective sentencing, for example things to consider in passing capital sentence and suspended sentence. Effort to minimize disparity can also be made by arranging and applying special minimum sentence. Besides, the Penitentiary apparatus can, based on "indeterminate sentence" also neutralize disparity which is in this case is similarity of philosophy and comprehension

on sentencing policy between the law drafter and law enforcer that should apply the law. In some countries, there is an effort to apply computerized sentencing to create standardization of term of sentencing, after clear program is established on indicator or parameter thereof (computerized sentencing software); it is made to avoid excessive application of judge freedom and avoid corruption, as well as criticism relating to loss of humanity factor in sentencing.

BLOOD DONATION ON THE CELEBRATION OF THE 45TH ANNIVERSARY OF LEMHANNAS RI

The Chief Secretary (Sekretaris Jenderal) of Lemhannas RI, DR. Ardi Partadinata, read out welcoming speech of the Governor of Lemhannas RI in the Blood Donor program of Lemhannas RI on May 10, 2010, as a part of series of program in celebrating the 45th Anniversary of Lemhannas RI to hold on May 20, 2010. On the occasion, Sekretaris Jenderal said that the Governor accepts positively this activity and calls on the entire members of big families of Lemhannas RI to participate in the blood donation activities and also accepts positively the social initiative by committee in the effort to establish sense of togetherness and stabilize sense of humanity as well as care for suffering of fellow being, based on commitment to strengthen unity of state.

Blood donor activity is a manifestation and attentive attitude to fellow being which should be built continuously, and anyone can participate in being the blood donor, since principally, human aid activity in any kind whatsoever, is an obligation of every member of society. This blood donor activity is held in Dwi Warna Building of Lemhannas RI, and attended by all members of the big family of Lemhannas RI fulfilling health requirement.



Mrs. Nani Muladi gives her welcoming speech as Chairperson of Blood Donation Activity in the framework of celebrating the 45th Anniversary of Lemhannas RI



Chief Secretary of Lemhannas RI, DR. Ardi Partadinata, read out welcoming speech representing the Governor of Lemhannas RI in the Blood Donor program



Witnessed by Mrs. Nani Muladi, a donor is sincerely donating his blood

CELEBRATION OF BIRTHDAY OF PROPHET MUHAMMAD SAW IN LEMHANNAS RI

Wednesday, April 7, 2010, the Governor of Lemhannas RI, Prof. DR. Muladi, S.H., in his welcoming speech in the celebration of Birthday of Prophet Muhammad SAW said that this is a very good momentum for us to learn meaning and lesson as contained in the celebration and simultaneously appealing us to think about and introspect extent of implementation we have performed as well as applied and follow the Sunnah Rasulullah (good model of Allah's Messenger) in our daily life.

The Prophet Muhammad (Allah's Messenger) has, with his perfect personality, given model to us to have the spirit of having never been given up to enforce amarma'ruf nahimunkar, namely appealing all of us to do good deeds and avoid anything unfavorable. The effort to enforce good things and eradicate anything unfavorable will always be faced and performed by us during the time we pass through this life. The good model of the Allah's Messenger, needs to be integrated by basic guidelines we own, either as follower, apparatus and state official or as member of society so that our behavior, speech and act will always follow the good model already given by the Prophet Muhammad SAW. Since by knowing the Prophet Muhammad SAW in whole will be the main opportunity to learn thoroughly and implement Islamic values in its entirety. The desire and expectation conform to the theme of celebration of



The Governor of Lemhannas RI, Prof. DR. Muladi, S.H., gives welcoming speech in the celebration of birthday of Prophet Muhammad SAW in Dwi Warna Purwa Lemhannas RI

birthday of Prophet Muhammad SAW of 1431 Hijriah at this time, namely "**By celebration of birthday of Prophet Muhammad SAW, we apply the good model of the Allah's Messenger into our social and state life**". Actualization of the theme requires strong commitment and consistent implementation of good model of all of us so that our presence and existence will always be able to give calm, tranquility, and harmony either within family, society, and state and nation.

Indonesia needs spirit of unity to settle state and nation issues which are currently faced. History already records, that conflict occur during the course of journey of this country is caused by existence of various personal interests thereby harming its people's interest. Our country still needs to learn more about etiquette in honoring and respecting fellow being, so as not to occur anything we do not expect.

Through the celebration of birthday of Prophet Muhammad SAW, May Allah SWT guides all of us to be able to do kindness and anything useful for society, environment, and institution as well as to state and nation, as modeled and taught by the Prophet Muhammad SAW.



Situation upon the celebration of birthday of Prophet Muhammad SAW in Dwi Warna Purwa Building, Lemhannas RI

INCREASE OF INTEGRATED SEA TRANSPORTATION SYSTEM

Sea transportation system plays a very important role to economic growth of Indonesia either in central or regional level. Geographically, Indonesia is the largest archipelagic country in the world, with its sea extent attaining 5.8 million km², or approaching 70% out of extent of territory of Indonesia. Seeing the ample potency of marine, but non-maximum utilization by the government and society, the defense and security research agency had made a research on marine potency and its importance integrated to increase of transportation system. It is conveyed by the Governor of Lemhannas RI, Prof. DR. Muladi, S.H. when opening Round Table Discussion on **"Increase of Integrated Sea Transportation System to Support Development of Region in the Framework of National Resilience"** on April 22, 2010.

Indonesia could expect more from the market potency of state marine territory. In 2005, more than 98.5% of export-import activity transaction volume worth US\$ 136.9 billion is transported by using sea transportation. Based on data of the Directorate General of Sea Transportation of the Ministry of Transportation, percentage of market share of domestic sea transportation

performed by National and Foreign Fleet from 2005 through 2009 was increased. In 2005, National Fleet was increased from 54% through 86.7% in 2009, at the same time, the foreign fleet was decreased from 46% through 14.3%. Similarly to comparison of percentage between Indonesian flagged sea transportation and foreign fleet, from previously 3.5% for Indonesian Fleet and 96.5% for Foreign Fleet to 9% for Indonesian fleet and 91% for Foreign Fleet. Significant development is also seen from increase of shipping designated route of PT Pelni since 2004 from 47 to 56 designated routes in 2008.

Contrary to the significant development and potency of Indonesian sea transportation, some crowded sea routes, such as Malacca Strait, are susceptible to piracy and criminal act. Pioneer sea transportation is not increased significantly in cargo transportation, from 120,400 MT in 2004 through 136,309 MT in 2008. It reflects that there is no significant increase of cargo shipment and activity to remote and bordering areas within the Unitary State of the Republic of Indonesia in securing bordering areas and logistic support. Ample export-import market potency of national shipping transportation is not fully utilized by national shipping fleet. To anticipate the same, during 2004-2009, the government has issued Inpres No.5 of 2005 regarding Empowerment of National Shipping Industry and President Regulation No.44 of 2005 regarding ratification of international convention regarding Mortgage Law and Maritime Lines 1993 Law No.17 of 2009 regarding shipping together with government regulation that shall be accomplished in 2009.



Situation of Round Table Discussion of Deputy of Analysis of Economic Division on "Increase of Integrated Sea Transportation System to support Regional Economic Development in the framework of National Resilience"



Governor of Lemhannas RI, Prof.DR. Muladi, S.H. accompanied by Deputy of Governor of Lemhannas RI, Air Chief Marshal DR. Rio Mendung Thalib opens Round Table Discussion of economic division in Nusantara Room I Lemhannas RI.

Sea transportation system has a relation to various transportation system particularly those of land transportation and train, integrity of multi-modes transportation system needs to be observed as early as possible to attain unity of system which is effective and efficient to be an inter-modes transportation system.

The government is expected to make long-term plan regarding role, function and interaction equilibrium among islands and international, application of port system and function, inter-islands seatransportation development, national port order. Close relationship among islands should be established to increase and facilitate economy, distribution of the need for social life consumption and inter-areas transportation. Limitation of national role by quality of partiality of regulation and investment, technological constraint, subsidy support from state budgeting as the result of dependency on World Bank loan is condition that should be understood by government policy maker in the sea transportation system management. Expectedly, by the integrity of sea transportation system in Indonesia could support economic development of Indonesia.

Visit of Consolidation Forum Participants to China

There are 36 (thirty six) participants of Consolidation Forum (Forkon) of Regional Head of District Head, Mayor, and Speaker of District/Municipal DPRD (Regional People's House of Representatives) of Group III Lemhannas RI has made a visit to China from April 15 to April 21, 2010 accompanied by Brigadier General Kusworo, Brigadier General Paryaman Manurung, and Col. Kes Drs. TE. Hardjanto. This activity is made for the first time and is a part of implementation of Foreign Strategic Study (SSLN) of participants of Forkon of Regional Government Head of Group III of 2010 Lemhannas RI.

On the occasion, the participants obtain explanation on various important things from Ambassador of the Republic of Indonesia in Beijing and Consul General of the Republic of Indonesia in Hongkong, the participants has, simultaneously, obtained opportunity to have a discussion on national resilience



Delivery of plaque and leaflet to Ambassador of the Republic of Indonesia for the People's Republic of China, and Mongolia (Mr. Imran Cotan) by Head of Public Relations of Lemhannas RI, Brigadier General Kusworo in the Embassy of the Republic of Indonesia for the People's Republic of China in Beijing.

of the People's Republic of China in the area of geography, demography,

natural assets resources, ideology, politic, economy, and socio-culture in the country succeeding to increase its economic capability significantly. The other session is visiting various important places relating to effort to do a comparative study in the area of "Increase of economic and tourism competitive superiority in area". In addition to knowledge for economic development prospect in Indonesia in the future, participants visited strategic projects of economic and tourism sector in China and Hongkong.

SSLN Program has given important input and it is very useful since participants of Forkon could obtain information directly from officials of China and Hongkong as comparative study material in improving insight to increase national resilience of Indonesia.



Joint picture of participants of Consolidation Forum when visiting The Great Wall-China

Flag-Raising Ceremony on April 2010

Monthly flag ceremony held on April 19, 2010 is a very important moment; it is not only aimed at establishing a sense of togetherness, discipline and increasing solidarity, but also serving as a media to convey information on institution in the framework of performing the main tasks and function. Vice Governor of Lemhannas RI, Air Chief Marshal, DR. Rio Mendung Talieb is in this occasion served as Inspector of Ceremony.

There were many things conveyed to the entire ceremony participants in the flag-raising ceremony, they are, among others, institution performance indicating quite significant progress. It is proven, pursuant to letter of the State Minister for the Supervision of State Apparatus Number: b/1301/m.pan/04/2009 dated April 13, 2009 regarding policy on performance accountability evaluation of 2009, that the performance accountability of Lemhannas RI has been evaluated. This evaluation is aimed at evaluating the implementation and development of performance accountability within the

central government in the framework of encouraging the materialization of result-oriented government.

Lemhannas RI earns a very good evaluation predicate namely in the rank 15 out of 74 government institution based on report of performance accountability of government institution (Lakip) of 2009, while evaluation in 2008 Lemhannas RI was ranked 70 out of government institutions that are evaluated. Therefore, the Governor of Lemhannas RI really appreciates the improved performance of entire members of big family of Lemhannas which already shows a very significant progress.

In this respect, and in the framework of increasing professionalism, Lemhannas RI needs to perform symposium initiated by the Inspectorate of Lemhannas RI with a theme "**Stabilization of Financial and Performance Accountability in the framework of Reform and Revitalization of Lemhannas RI**" with a sub-theme: **first, "Stabilization of Financial Accountability through Effective Internal Control"** held on May 11, 2010;

second, "Acceleration of Bureaucratic Reform of Lemhannas RI", held on May 25, 2010; **third, "strategy of the best score attainment of performance accountability"** on June 8, 2010.

Bureaucratic reform which is already conveyed by Lemhannas RI to the Minister for the supervision of State Apparatus and Bureaucratic Reform on March 22, 2010 consisting of institution, management and human resources.

To Lemhannas, the bureaucratic reform is not only materializing effective, efficient and productive bureaucracy, but it should be able to position Lemhannas RI as a "driving force" of democratization in Indonesia. It becomes one of resolutions in the plenary meeting of board of directors on April 16, 2010, chaired by the governor of Lemhannas as coordinator.

Basis of democratic values namely: **first**, checks and balances system; **second**, existence of good governance, **third**, Judicial power which is independent, **fourth**, promotion and protection of Human Rights; **fifth**, freedom of mass media; **sixth**, existence of civil society; **seventh**, authority decentralization; **eighth**, civil control toward military; **ninth**, freedom to gather, associate and express opinion; **tenth**, law supremacy.

It is in line with 11 principles of revitalization of Lemhannas RI, through affirmation from the government by the issue of the Presidential Decree of the Republic of Indonesia No.67 dated June 13, 2006. Therefore, the democratic values should continuously be promoted and implemented in social, state and national life.

At the end of his welcoming speech, the Vice Governor of Lemhannas of the Republic of Indonesia called on the entire members of big family of Lemhannas RI to actively participate in making the 45th Anniversary of Lemhannas RI successful by organizing various programs such as, among others, sport tournament, social activity, pilgrimage and scientific activity.



Rendering honor to Indonesian flag hoisting accompanied by the national anthem of Indonesia Raya upon Flag Ceremony

VISIT OF STUDENTS OF DOCTORAL STUDY PROGRAM IN LAW SCIENCE OF THE UNIVERSITY OF DIPONEGORO TO LEMHANNAS RI

The governor of Lemhannas RI, Prof. DR. Muladi, S.H., received a visit of 32 (thirty two) students of Doctoral Program Study in Law Science of the University of Diponegoro to attend speech on leadership and law system on April 23, 2010, in the Meeting Room of Nusantara I, Tri Gatra Building, Lemhannas RI.

In the speech, the Governor of Lemhannas RI conveyed material regarding, among others, difference between leader and manager. It is explained by the Governor that a leader has a focus on people and can develop trust as well as has forward-seeing perspective, while the manager focuses more on system, depend on system, and has short-term view.

According to the Governor of Lemhannas RI, strategic leadership model has the following characteristics:

first, commitment to definite objective;

second, capability of formulating initiative and maintain the same consistently;

third, economic consideration in using any resources efficiently;

fourth, capability of using maximally and positively the strategic position;

fifth, capability of performing anything unexpected;

sixth, being always oriented to ease and humbleness;

seventh, capability of preparing multiple and simultaneous alternatives.

eighth, capability of performing



The atmosphere at the Governor Lemhannas Prof. RI. DR Muladi S.H. S3 gave a lecture to law students from Diponegoro University, Semarang.

indirect route to attain objective;

ninth, always considering the right moment followed by definite program order;

tenth, capability to always utilize any success;

eleventh, quickly acknowledging good ideas and attempting to enforce intellectual honesty.

In addition to the abovementioned model of leadership, it was also conveyed that heroic leadership model should be able to encourage personally and other person with ambitions and heroic desires or brave to do anything completely and comprehensively.

According to Lemhannas Team (2009), extraordinary character of a statesman should own individual

morality, social morality and institutional morality as well as global morality. It is further formulated that National Leadership Index of Indonesia (IKNI) should fulfill 4 criteria of morality and accountability as follows:

First, individual morality and accountability;

Second, social morality and accountability;

Third, institutional morality and accountability;

Fourth, global morality and accountability

At the end of question-answer session, it was concluded that statesman having leadership characteristic in bringing Indonesia to better future will be needed.

VISIT OF COLLEGE STUDENTS OF FISIP (Faculty of Social Sciences and Politics) OF UNHAS (University of Hasanudin) IN LEMHANNAS RI



Principal Secretary Lemhannas RI, DR. Ardi Partadinata received a visit from representatives of the student leader of the group FISIP. Hasanuddin Makassar

Major General (Retired) Pandji Soesilo explained on how the exact position of national resilience of Indonesia in relation to foreign policy in college visit program of the students majoring in International Relationship of the University of Hassanudin Makassar on April 29, 2010 in the framework of Diplomacy Theoretical and Practical Subject. The group chaired by Drs. Patrice Lumumba, M.A. obtained speech on strategic position of Indonesia in the lecture and discussion entitled **“National Resilience of Indonesia in relation to Diplomacy Struggle of the Republic of Indonesia”**.

International policy arising after the end of cold war is not automatically creating harmonious and stable International relationship in wide scope of scale and dimension, either at global, regional or national level. Inter-states competition and dispute under any reason and motive whatsoever remain existing and tend to be uncertain. Trend of the strategic environmental

development needs to be observed thoroughly and continuously since it will result in positive and negative impact to national role and interest of a certain country in International relation which is principally reflected and contained in its foreign policy.

The Major General of National Army (Retired) Pandji Soesilo explained on conception of Regional Resilience. This term is known as non power concept which has the meaning that no physical power will be used in making diplomacy with another country. This conception is developed in the scope of ASEAN and agreed in some Asean Summits. Principally, conception of Regional Resilience is the form of manifestation of: **First**, National Resilience of each member country; **Second**, Commitment degree of each member country; **Third**, degree of cohesiveness; **Fourth**, Adaptation capacity of Asean toward rapid development of strategic environment.

The development of diplomacy in Indonesia is mostly affected by environmental strategic condition, such as diplomatic development after cold war leading Indonesia to adopt non-aligned foreign policy. Political development of the world is changed, the change will in turn lead Indonesia to environment and constellation of new global security, constellation which is no longer referring to east-west bipolarization as referred previously but it will be more complex, complicated in the interaction pattern among power center which is multi polar. Diplomacy of Indonesia needs also consider preparedness of Indonesia in encountering domination of global economic interest, such as potential possibility of China and India to dominate world economy. This form of diplomacy could be in terms of total diplomacy, border diplomacy, and humanitarian diplomacy.

The speech was ended by active discussion between speaker and Students of the University of Hassanudin. Further, before leaving Lemhannas RI at 11.30 WIB, the college students of FISIP UNHAS took picture together in Tri Gatra Room Floor III East.



Head of Public Relations, Brigadier General Kusworo, opens the session of visit of college students of FISIP UNHAS Makassar in Tri Gatra Building, Floor III East, Lemhannas RI



Situation at class when the college students listen to speech from Major General of National Army (Retired) Pandji Soesilo as facilitator

PRIMARY COOPERATIVES MEETING OF LEMHANNAS RI

Annual Member Meeting (RAT) of XIX of Fiscal Year 2009, Primary Cooperatives of Lemhannas RI was held on April 27, 2010 in Dwi Warna Purwa Building of Lemhannas RI.

Cooperatives being social economic movement have, as media of mutual business activity, an important role in increasing economic efficiency of its members and simultaneously improving prosperity condition of its members and primary cooperatives of Lemhannas RI has developed significantly from year to year and has given positive contribution to its members.

In the welcoming speech of the First Secretary readout by Head of General Bureau, First Secretary conveyed his expectation that Primary Cooperatives of Lemhannas RI would keep establishing partnership with the other party by attempting mutual beneficial relation between institutional partners and Primary Cooperatives of Lemhannas RI to develop from micro business to middle scale business, so that it can enhance working capital for development of cooperatives giving to prosperity of its members. On the occasion, he also expressed his thanks to all board of management of Primary



Head of General Bureau of Lemhannas RI, Brigadier General Drs. H.M. Said Saile, M.Si., read out his opening speech representing the First Secretary of Lemhannas RI

Cooperatives of Lemhannas RI already working consequently and seriously aiming at developing cooperatives in order to be able to cooperate correctly and increase productivity, competitiveness and independency of cooperatives.

Report of responsibility of the fiscal year of the board of management was conveyed to all members aiming at being input basis for board of management in managing business, objective attainment, business development, income and importance of role of cooperatives, increase of members' prosperity and their family. As material of responsibility of board of management to its members for fiscal year of 2009, it was also presented completely and in detail the development and advancement already attained during 1 year in addition to financial statement of balance sheet as per December 31, 2009 together with Income Statement and surplus already attained. In the action plan and RAPB of fiscal year of 2010 cooperatives has attained target. By annual members meeting of Primary Cooperatives of Lemhannas RI of fiscal year of 2009, the Primary Cooperatives of Lemhannas RI can play its role more significantly in giving contribution to improve wealth of its members.



Head of Primary Cooperatives of Lemhannas RI, Major Caj (K) Supiati when reporting responsibility of board of management to members for fiscal year of 2009

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